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2018 Goldrick Seminar

NAVAL SHIPBUILDING ENTERPRISE: ITS CONTRIBUTION TO NAVY STRATEGY

Co-convened by the Royal Australian Navy, the Australian Naval Institute, the Submarine Institute of Australia and the Australian Centre for the Study of Armed Conflict and Society (ACSACS), UNSW Canberra.

The 2018 Goldrick Seminar will feature a plenary session with three keynote speakers, followed by a set of syndicate streams intended to examine three key concepts: Workforce, Capability and Warfighting.

A general presentation and open forum stream will also be held in parallel to the syndicate streams, and the key points raised in these sessions will be included in a set of findings to be delivered during the final plenary session to Navy at the end of the day.

Participants should indicate when they register which of the four streams they wish to join.

At the conclusion of the seminar, the 2018 Australian Naval Review will be launched.



DATE 17 September 2018

VENUE Adams Auditorium, Australian Defence Force Academy, Northcott Drive, Campbell

TIMING 0830–1630

REGISTRATION <https://www.stickytickets.com.au/65965>
Bookings and registrations close at 5.00pm on Thursday, 6 September 2018

DRESS W7/Business casual attire

COST \$75.00 for ANI Members. \$85.00 for non-members. \$145.00 for Seminar attendance + ANI membership to 30.06.19 (includes morning tea and lunch)
ADFA Midshipmen and Officer Cadets: complimentary registration

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NAVAL SHIPBUILDING ENTERPRISE: ITS CONTRIBUTION TO NAVY STRATEGY

DATE: Monday, 17 September 2018

VENUE: Adams Auditorium, Australian Defence Force Academy, Northcott Drive, Campbell

0800-0830 **Registration**

0830-0840 **Welcome address**

UNSW Canberra Rector: Professor Michael Frater

0840-1015 **Keynote presentations**

0840-0855 ANI President: Vice Admiral Peter Jones AO DSC RAN (retired) - *Setting the Scene for the Seminar*

0855-0920 Capability Acquisition and Sustainment Group General Manager Ships: Rear Admiral Tony Dalton CSC RAN - *The Naval Shipbuilding Enterprise - A CASG Perspective*

0920-0940 Commander Australian Fleet: Rear Admiral Jonathan Mead RAN - *Naval Shipbuilding enterprise in the context of the Future ADF*

0940-1010 SEA 5000 Managing Director, BAE Systems: Mr Nigel Stewart - *The Future Frigate Program and the Digital Shipyard*

1010-1040 Discussion

1040-1115 **Morning tea**

1115-1245	Keynote presentations, continued
1115-1145	First Assistant Secretary: Mr Peter Chesworth - <i>The work of the Naval Shipbuilding Taskforce in delivering the Naval Shipbuilding Program</i>
1145-1215	Chief of the Maritime Division: Dr David Kershaw - <i>The Critical Role of Defence Science in delivering the Naval Shipbuilding Program</i>
1215-1245	Mr Brent Clark - <i>Delivering the Shipbuilding Program - A Personal Perspective</i>
1245-1315	Discussion
1315-1400	Lunch
1400-1440	General syndicate - Naval Studies Group, UNSW Canberra: Rear Admiral James Goldrick AO CSC RAN (retired) - <i>Naval Shipbuilding - We have been there before</i>
1440-1500	General syndicate – Discussion
1400-1500	<p>Warfare syndicate - Imagining the shipbuilding enterprise in 2038 and the concomitant Pelorus waypoints. The 2016 Defence White Paper and 2017 Naval Shipbuilding Plan have already defined some key deliverables on the journey towards and beyond 2038. It is essential to Identify the key events/initiatives that future Chiefs of Navy must ensure are achieved during their tenures to keep the Strategy on track for success.</p> <ul style="list-style-type: none"> • Facilitator: Captain Sean Andrews RAN, Director Sea Power Centre - Australia <p>Capability syndicate - Harnessing the Sovereign Industrial Capability Priorities to deliver Navy Capability. The 2018 Defence Industrial Capability Plan introduces a number of Sovereign Industrial Capability Priorities and strategic objectives to ensure that by 2028, the Australian defence industry has the capability, posture and resilience to help meet Australia’s defence needs. Navy strategy should be cognisant as to how the Shipbuilding Enterprise will meet these objectives to deliver the necessary Navy capability.</p> <ul style="list-style-type: none"> • Facilitator: Commodore David Mann RAN, Deputy General Surface Combatants and Aviation

Workforce syndicate - The Naval Shipbuilding Enterprise workforce – opportunities and issues.

The 2017 Naval Shipbuilding Plan and Plan Mercator must be complementary. So too must be the way the shipbuilding enterprise workforce is considered and managed; the uniformed, public service, and industry/commercial elements. If these workforce elements are not managed carefully, it could lead to competition of a limited resource and potential failure to deliver key programs. Understanding the benefits and potential issues in developing and sustaining this shared national resource early will lead to benefits longer term.

- Facilitator: Commodore Tony Partridge RAN, Director General Defence Force Recruiting
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1500-1600 **Syndicate feedback and open forum**

Deputy Chief of Navy: Rear Admiral Mark Hammond RAN

1600-1630 **Launch of Australian Naval Review**
